

CURRICULUM VITA

RICHARD L. EDWARDS

OFFICE: School of Social Work
Rutgers University
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EDUCATION: Ph.D.—1986
State University of New York at Albany
Graduate School of Public Affairs
Nelson A. Rockefeller College of Public Affairs & Policy

M.A.—1967
The University of Chicago
School of Social Service Administration

B.A. (Sociology)--1965
Augustana College--Rock Island, IL

PROFESSIONAL EXPERIENCE:

Rutgers: The State University of New Jersey

August 1, 2005 **School of Social Work**
To Present Dean and Professor II

The University of North Carolina at Chapel Hill

September 1, 2001 **School of Social Work**
to June 30, 2005 Alumni Distinguished Professor (Campus-wide professorship)
Coordinator, Interdisciplinary Nonprofit Leadership Certificate Program

February 1, 2001 **University Central Administration**
August 31, 2001 Special Assistant to the Executive Vice Chancellor/Provost

July 1, 2000 to Interim Provost
January 31, 2001

August 1, 1992 to **School of Social Work**
June 30, 2000 Dean and Professor

Case Western Reserve University

July 1, 1988 to **Mandel School of Applied Social Sciences**
July 31, 1992 Dean and Professor

October, 1991 to **School of Medicine**
July, 1992 Professor of International Medicine (Secondary App't.)

State University of New York at Albany

September, 1980 to **School of Social Welfare**
July, 1988

Acting Dean (January to June, 1986; August,
1987 to July, 1988)

Associate Dean (July, 1985 to July, 1987)

Coordinator of Field Education
(September, 1983 to January, 1986)

Associate Director of Continuing Education
Program (September, 1980 to August, 1983)

The University of Tennessee—Knoxville

January, 1978 to **School of Social Work**
September, 1980 Assistant Professor and Associate Director,
Office of Continuing Social Work Education

National Association of Social Workers

December, 1974 to Staff Associate
January, 1978

Augustana College (Rock Island, IL)

September 1970 to **Department of Sociology**
November 1974 Director, Undergraduate Social Work Program
(September, 1970 to November, 1974)
Assistant Professor of Sociology (September, 1971 to
November, 1974)
Instructor of Sociology (September, 1970 to August, 1971)

Illinois State Psychiatric Institute (Chicago, IL)

June, 1967 to Psychiatric Social Worker II and III
August, 1970

Chicago State Hospital

June, 1966 to Social Worker I
October, 1966

February, 1965 Social Work Trainee
to October, 1965

Other employment includes significant part-time experiences over the course of several years at residential treatment facilities for children and adolescents and consulting activities with a range of nonprofit and public organizations.

AWARDS AND HONORS

- 2008 Fulbright Senior Scholar

- 2001-2005 Alumni Distinguished Professorship
University of North Carolina at Chapel Hill

- 1997 Edith Abbott Distinguished Alumni Award
School of Social Service Administration
The University of Chicago

- 1995 Distinguished Alumni Award
Rockefeller College of Public Affairs and Policy
State University of New York at Albany

- 1991 Achievement Award for Education
Northern Ohio Live Magazine Cleveland, Ohio

- 1990 Clara Louise Myers Lectureship
University of Missouri
School of Social Work

- 1987 Social Worker of the Year Award
New York State Chapter
National Association of Social Workers

- 1986 Distinguished Doctoral Dissertation Award
State University of New York at Albany

1972 Social Worker of the Year Award
Iowa-Illinois Quad-Cities Chapter
National Association of Social Workers

1965-67 Graduate Fellowship
Illinois State Department of Mental Health

CONSULTING AND TRAINING ACTIVITIES:

Management consultant, program reviewer, or trainer for numerous organizations, including the following: Triangle Residential Options for Substance Abusers; StepUp Ministry, University of South Florida School of Social Work, Soros Foundation; Florida International University; Babes-Bolyai University in Cluj, Romania; University of Maryland at Baltimore; State of Louisiana Board of Regents; Memorial University of Newfoundland; University of Missouri--General Administration; University of Central Florida; United Way of Cleveland--Management Assistance Program; Veterans Administration Medical Center of Albany, NY; University of Georgia Department of Continuing Social Work Education; State University of New York at Albany--Management Assistance Program; Traveler's Aid of Albany, NY; New York Office of the State Comptroller; University of Wyoming Department of Social Work; University of Tennessee Southeastern Regional Child Welfare Training Center; Head start Program of Rock Island, IL; Competence Certification Board of National Association of Social Workers; as well as a variety of other organizations and groups in the United States and abroad.

PROFESSIONAL AND COMMUNITY SERVICE:

Member, United Nations Delegation of the International Association of Schools of Social Work, 2010-present

Member, Board of Directors, National Network for Social Work Managers, 2010-present

President, Board of Trustees, Orange County Partnership for Young Children, Chapel Hill, NC, 1998-2000/President-elect; 1996-97; Board Member, 1995-96

Member, Advisory Committee, Southeastern Network of Youth and Family Services, Athens, GA, 1996 - 2001

Chairperson, Orange County (NC) Commissioners' Task Force on Human Services Reform, Hillsborough, NC, 1996

Member, Board of Directors, United Way of Greater Orange County, Chapel Hill, NC, 1995-98

President, National Association of Social Workers (NASW), Washington, DC, 1989-91

Member, NASW Communications Committee, 1991-1998

Member, National Quality Caregiving Coalition, Rosalynn Carter Institute for Human Development, Americus, GA, 1991-1993

Member, Executive Committee, International Federation of Social Workers, 1989-91

President-Elect, NASW, Washington, DC, 1988-89

Member, Board of Trustees, Federation for Community Planning, Cleveland, Ohio, 1989-91

Treasurer, NASW, 1985-87

Chairperson, NASW Building Committee, 1987-88

Chairperson, NASW National Finance Committee, 1985-87
Chairperson, NASW National Legislative Panel, 1986-87
Member-at-Large, NASW Board of Directors, 1982-85
Member, NASW Capital Campaign Steering Committee, 1984-87
Member, Board of Trustees, NASW Legal Defense Service, 1983-85
Member, NASW Task Force on Legal Regulation, 1984-85
Member, Legislative Committee, New York State Chapter, NASW, 1984-87
Member, National Steering Committee, Rural Social Work Caucus, 1984-87
Member, NASW Professional Symposium Planning Committee, (Chairperson, Abstract Review Sub-Committee), 1980-81
Chairperson, Southeastern Regional Coalition of NASW Chapters, 1978-79
Delegate, NASW Delegate Assembly, 1979
Member, Child Abuse Review Team, Tennessee Department of Human Services, Knoxville, TN, 1978-80
Member, Board of Directors, Nonprofit Agencies Resource Center, Knoxville, TN, 1979-80
Vice-President, Tennessee State Conference on Social Welfare, 1978
Member, Board of Directors, Illinois Federation of NASW Chapters, 1978-79
Delegate, NASW Delegate Assembly, 1973
Member, Board of Education, Davenport Community School District, Davenport, Iowa, 1972-74 (elected public office)
President, Iowa-Illinois Quad-Cities Chapter, NASW, 1971-72

ACADEMIC SERVICE ACTIVITIES

Rutgers—The State University of New Jersey

University Level:

Athletic Academic Oversight Committee, 2010-present
University Senate, 2005-present
Executive Vice President's Advisory Committee, 2006-present
Rutgers Foundation President's Advisory Committee, 2005-present
Executive Committee, Capitol Campaign Priorities Committee, 2007-2009
University Senate, Committee on Admissions and Academic Policies, 2005-present
Non-tenure Track Faculty Compensation and Benefits Task Force
AAUP/AFT Union Contract Negotiation Committee (University representative)

The University of North Carolina at Chapel Hill

University Level:

Coordinator, Interdisciplinary Nonprofit Leadership Certificate Program, 2001-2005
Member, Undergraduate Admissions Committee, 2001-2003
Member, Chancellor's Advisory Committee on Naming Facilities/Programs, 2002-05
Chair, Commencement Ceremony Planning Committee, 2000-01
Chair, Arts Commons Sub-Committee, 2000-01

Chair, Science Complex Sub-Committee, 2000-01
Chair, Facilities Planning Committee, 2000-01
Member, Chancellor's Cabinet, 2000-01
Chair, University Budget Committee, 2000-01
Member, Chancellor's Budget Hearings Committee, 1999-2000
Member, Task Force On Distribution of Tuition Increase Funds, 1999-2000
Chair, NCAA Interim Certification Committee, 1999-2000
Member, UNC-CH Buildings and Grounds Committee – 1999-2001
Member, UNC Institute on Aging Advisory Board, 1998-2000
Member, Search Committee for School of Nursing Dean -1998-99
Chair, Chancellor's Committee on Continuing Education and Distance Learning - 1997
Vice-Chair, State Employees Combined Campaign - 1996-97; 1998-99
Member, Deans' Council - 1992-2001
Member Chancellor's Ad Hoc Committee on Development - 1994-95
Co-Chair, Chancellor's Advisory Committee on Child Care - 1995-96/
Member - 1993-95
Member, UNC-CH Summer School Administrative Board, 1993-1997
Member, Advisory Board, Frank Porter Graham Child Dev. Center, 1994-2001

School of Social Work

Member, Doctoral Program Committee, 2001-2005
Member, Curriculum Committee, 2001-2005
Member, Management and Community Practice Concentration Committee, 2001-2005
Member (Ex Officio), Steering Committee, 1992-2001
Member (Ex-Officio), Curriculum Committee, 1992-2001
Member (Ex-Officio), Doctoral Committee, 1992-2001, 2002-2003

Case Western Reserve University

University Level:

Chair, Search Committee for Vice-President for Development and
Alumni Affairs, 1991
Member, President's Council, 1988-1992
Member, Provost's Council, 1988-1992
Chair, Governing Secretariat of the Mandel Center for Nonprofit
Organizations, 1988-1992
Member, Advisory Board, CWRU Center on Aging and Health, 1988-1992
Member, Advisory Board, Western Reserve Geriatric Educ. Center, 1991-1992

Mandel School of Applied Sciences

Chair, Management Committee, 1988-1992
Member (Ex Officio), Steering Committee, 1988-1992
Member (Ex Officio), Doctoral Program Committee, 1988-1992

Member (Ex Officio), Curriculum Committee, 1988-1992

State University of New York at Albany

University Level:

Member, President's Council, 1987-1988
Member, University Senate, 1987-1988
Member, University Graduate Minority Student
Recruitment Committee, 1988
Member, University Task force on Professional
Development/Continuing Education, 1988

Nelson A. Rockefeller College of Public Affairs and Policy:

Member, Rockefeller College Executive Committee, 1986-1988
Chairperson, Rockefeller College Task Force on the Community
Service Program, 1985

School of Social Welfare:

Member, SSW Doctoral Committee, 1986-87
Member, SSW Curriculum and Educational Policy Committee, 1985-87
Chairperson, SSW Committee on Field Education, 1983-86
Member, SSW Admissions Committee, 1983-84
Member, SSW Dean's Advisory Committee, 1983-86
Member, SSW Personnel Committee, 1984-85
Member, SSW Committee on Continuing Education, 1980-83
Faculty Liaison to NASW, 1984-88

TEACHING AND RESEARCH INTERESTS:

Courses taught:

Professional Development Seminar for Ph.D. Students
Executive Leadership in Nonprofit Organizations
Management and Community Practice
Public and Nonprofit Management
Fundraising for Nonprofit Organizations
Doctoral Seminar on Higher Education
Social Work Practice with Communities and Organizations
Social Welfare Policies, Programs and Services
Organizational Theory
Community Organization

Executive Skill Development
Grant and Contract Proposal Writing
Human Resources Management
Social Welfare as an Institution (BSW)
Staff Development

Research Interests:

Organizational and Managerial Effectiveness in the Public and Nonprofit Sectors
Comparative International Social Policies and Programs
U. S. Social Policy

VISITING FACULTY APPOINTMENTS:

Ben Gurion University May-June, 2008
Fulbright Senior Specialist

Babes-Bolyai University 1997; 1998, 2003
Cluj-Napoca, Romania

Memorial University of Newfoundland 1998, 2000, 2002 (Summers)
St. Johns, Newfoundland, Canada

DISSERTATION COMMITTEES:

Rutgers—The State University of New Jersey

Committee member for Cory M. Morton. *Alcohol outlets and child maltreatment: Moderating effect of the density of community prevention and treatment resources*. Expected completion—Fall 2011.

Committee member for Langdon Holloway. *Alcohol Use and the Adolescent Experience of the Parents' Marital Disruption: The Influence of Noncustodial Parenting, Family Relations and Parental Alcohol Use*. Completed—2006.

University of North Carolina at Chapel Hill

Committee member for Martica L. Bacallao. *Entre dos mundos: How environmental systems influence acculturation and bicultural identity development in Latino adolescents*. Completed—Fall 2004.

Committee member for Karen Smith Rotabi.. *Theory bridging between sociology, ecology, and social work: The past, present, and future*. Completed—Fall 2004.

Chair for Darcy Siebert. *A survey of impaired social workers to ascertain the impact of alcohol and other drug use on professional practice*. Completed—Spring, 2001.

Chair for Basil I. Gooden. *Social capital, stress, and the health of rural African-Americans in central Virginia*. Completed--April 1998.

Committee member for Denise Gammonley. *Social support in a lay helper intervention for older adults with severe mental illness*. Completed--July 1998.

Committee member for Karen A. Randolph. *High school graduation among adolescents in poverty*. Completed--November 1998.

Case Western Reserve University:

Chair for Brent Angell. *An ethnography of Newfoundland migrant women living in the city*. Completed--April 1992.

Chair for John Angelotta. *Managed care and its adoption by clinical social workers: Diffusion of a new technology*. Completed--February 1994.

Chair for Barbara Epstein. *Variables associated with burnout and turnover intentions with case managers*. Completed--April 1992.

Committee member for Kimberly Strom. *The effect of the fiscal third party on services by social workers in private practice*. Completed--August 1992.

State University of New York at Albany:

Committee member for Clesson Bush. *Multi-dimensional analysis of leader behaviors within the competing values model*. Completed--May 1987.

University of Toronto:

Committee member for Wilburn Hayden. *Professionalism with respect to the leadership behavior of social administrators*. Completed--August 1991.

EDITORIAL SERVICE:

Member, Editorial Board, **Best Practices in Mental Health: An International Journal**, 2004-present.

Associate Editor for North America, **Social Work Education: An International Journal**, 1999-2007.

Ex-officio Advisor, **Nonprofit Management and Leadership**, 1990-1992

Member, Editorial Board, **Journal of Applied Social Sciences**, 1988-present.

Member, Editorial Board, **Administration in Social Work**, 1986-1996

Member, Editorial Board, **Human Services in the Rural Environment**, 1979-1991

Member, Editorial Board, **Journal of Continuing Social Work Education**, 1984-1988

Associate Editor, **Journal of Continuing Social Work Education**, 1980-1984

Book Review Editor, **Human Services in the Rural Environment**, 1979-1983

Book Manuscript Reviewer, Haworth Press, 1987

Book Manuscript Reviewer, Columbia University Press, 1988-present

Book Manuscript Reviewer, The Free Press, 1990

RECENT GRANTS AND CONTRACTS (partial list):

Principal Investigator (January 2007 – Present) – **New Jersey Child Welfare Training Consortium**. Contracted through the New Jersey Department of Human Services, Department of Children and Families, this contract had a total budget of \$4,150,976 between January 2007 and June 2010. It has a budget of \$3,725,443 between July 2010 and June 2012.

Principal Investigator (July 2006 – Present) – **New Jersey Child Support Training Institute**. Contracted through the New Jersey – Department of Human Services, Division of Family Development. For the period 10/18/2005-6/30/2009, this contract had a budget of \$13,306,684. For the period of 7/1/2009-6/30/2014 the contract has a budget of \$20,745,572.

Principal Investigator (July 2006 – Present) – **Expert Witness Training**. Contracted through the New Jersey Department of Human Services, Division of Youth and Family Services, renewable on a yearly basis this contract has an annual budget of \$31,972.

Principal Investigator (July 2006 – Present) – **Adoption Certificate Training**. Contracted through the New Jersey Department of Human Services, Division of Youth and Family Services, renewable on a yearly basis this contract has an annual budget of \$62,016.

Principal Investigator (July 2006 – Present) – **Family Preservation Institute, New Worker Training and Ongoing Training**. Contracted through the New Jersey Department of Human Services, Division of Youth and Family Services, renewable on a yearly basis this contract has an annual budget of \$196,139.

Principal Investigator (July 2006 – June 2009 – **Promoting Safe and Stable Families**. Contracted through the New Jersey Department of Human Services, Division of Youth and Family Services, renewable on a yearly basis this contract has an annual budget of \$136,158.

Principal Investigator (July 2006 – Present) – **Transitions for Youth**. Contracted through the New Jersey Department of Human Services, Division of Youth and Family Services, renewable on a yearly basis this contract has an annual budget of \$659,380.

Principal Investigator (July 2006 – June 2009) – **National Resource Center, University of Oklahoma Sub-contract**. Contracted through the New Jersey Department of Human Services, Division of Youth and Family Services, renewable on a yearly basis this contract had an annual budget of \$156,330.

Principal Investigator (July 2006 – June 2009) – **Keys to Achieving Resilient Transitions**. Contracted through the New Jersey Department of Human Services, renewable on a yearly basis this contract has an annual budget of \$179,401.

Principal Investigator (July 2006 – June 2009) – **Family Development Credential Training**. Contracted through the New Jersey Department of Human Services, Division of Family Development, renewable on a yearly basis this contract had an annual budget of \$218,572.

Principal Investigator (July 2006 – June 2010) – **Title IV-E Public Child Welfare Intensive Weekend MSW Program**. Contracted through the New Jersey Department of Human Services, Department of Children and Families, renewable on a yearly basis this contract had an annual budget of \$1,869,899.

Principal Investigator (July 2006 – June 2009)– **Ryan White Program Support**. Contracted through the Middlesex County Department of Human Services, Division of Addiction Services, renewable on a yearly basis this contract has an annual budget of \$55,104.

Principal Investigator (July 2006 – Present) – **Ryan White Planning Council**. Contracted through the Middlesex County Department of Human Services, Division of Addiction Services, renewable on a yearly basis this contract has an annual budget of \$69,069.

Principal Investigator (July 2006 – Present) – **Ryan White Quality Program Support Management**. Contracted through the Middlesex County Department of Human Services, Division of Addiction Services, renewable on a yearly basis this contract has an annual budget of \$113,704.

Principal Investigator (July 2006 – June 2009 – **Concurrent Planning Training**. Contracted through the New Jersey Department of Human Services, Department of Children and Families, this contract has a total budget of \$290,000.

Principal Investigator (July 2006 – June 2009) - **Court Improvement Training**. Contracted through the New Jersey Administrative Office of the Courts, this contract has a total budget of \$50,000.

BOOKS:

Kaufman, R.; Edwards, R. L., Mirsky, J. and Avgar, A. (In press). *Crisis as an opportunity: Organizational and professional responses to disasters*. Lanham, MD: University Press.

Edwards, R. L. and J. A. Yankey. (Editors). (2006). *Effectively managing nonprofit organizations*. Washington, DC: NASW Press.

Carlton-LaNey, I., R. L. Edwards, and P. N. Reid, (Editors), (1999). *Preserving and strengthening small towns and rural communities*. Washington, DC: NASW Press.

Edwards, R. L., J. A. Yankey, and M. A. Altpeter, (Editors). (1998). *Skills for effective management of nonprofit organizations*. Washington, DC: NASW Press.

Edwards, R. L., E. A. Benefield, J. A. Edwards, and J. A. Yankey. (1997) *Building a strong foundation: Fundraising for nonprofits*. Washington, DC: NASW Press.

Edwards, R. L., (Editor-in-Chief). (1997). *Encyclopedia of social work--1997 Supplement*. Washington, DC: NASW Press.

Edwards, R. L., (Editor-in-Chief.). (1995). *Encyclopedia of social work, Nineteenth Edition*. Washington, DC: NASW Press, (3 Volumes - 2690 pp.)

Edwards, R. L. and J. A. Yankey, (Editors). (1991). *Skills for effective human services management*. Silver Spring, MD: NASW Press.

Edwards, R. L. and Gummer, B. (Editors). (1990). *Issues in supervision and management: An overview*. Albany, NY: Nelson A. Rockefeller College, University at Albany, SUNY.

Edwards, R. L., R. K. Green, and K. S. Edwards. (1980). *Tennessee laws relating to minors*. Gardena, CA: Harcourt, Brace, Jovanovich Legal and Professional Publications, Inc.

Edwards, R. L. and T. Morton, Editors. (1980). *Training in human services, Volume II*. Knoxville, TN: The University of Tennessee School of Social Work.

Edwards, R. L., Editor. (1972). *Breaking the poverty cycle: Readings on income maintenance*. New York: MSS Information Corporation.

ARTICLES IN REFEREED JOURNALS

Huang, C., Blake, A., Edwards, R. L., Liu, C. Nolan, R., Rusen, B. & Thompson, D. (In Press). Professional Knowledge of Child Support Staff: Evidence from the New Jersey Child Support Training Program. *Evaluation Review*.

Huang, C., & Edwards, R. L. (2009). The Relationship between State Efforts and Child Support Performance. *Children and Youth Services Review*. 31. 241-248.

Huang, C., Edwards, R. L., & Nolan, R. B. (2008). State Performance on Child Support Enforcement Under CSPIA. *Journal of Policy Practice*. 7(4). 280-297.

Reid, P.N. & **Edwards. R. L.** (2006). The purpose of a School of Social Work—An American perspective. *Social Work Education—The International Journal*. 25(5), 461-484

Edwards, R. L., Shera, W., Reid, P. N., and York, R. (2006). Social work practice and education in the US and Canada. *Social Work Education—The International Journal*. 25(1), 28-38.

Edwards, R., Smokowski, P. R., Sowers, K.M., Dulmus, C.N., & Theriot, M.T. (2004). Abuse of power: School personnel who bully students. *Journal of Evidence-Based Social Work: Advances in Practice, Programming, Research, and Policy* 1(2/3). 111-129.

D'Aprix, A., Dunlap, K., Abel, E., Edwards, R., (2005). Goodness of fit: Career goals of MSW students and the aims of the social work profession in the United States. *Social Work Education: The International Journal*.

Edwards, R. L., Roth, M., Davis, R., & Popescu, L. (2000). The role of global collaborative efforts to develop Romania's child protection and social work education systems. *Social Work and Globalization* (A special combined issue of *Canadian Social Work* 2(1) and *Canadian Social Work Review*, 17. 162-183).

Green, R., & Edwards, R. (1998). Welfare reform: Implications for professional development in social work, *Professional Development in Social Work*, 1 (1), 4-15.

Edwards, R.L., P.W. Cooke, P.N. Reid. (1996). Social work management in an era of diminishing federal responsibility. *Social Work*. 41(5), 468-479.

Taylor, E. H. and R. L. Edwards. (1995). When community resources fail: Assisting frightened families. *Pediatric Clinics of North America*, 42 (1), 209-216.

Edwards, R. L. and D. C. Eadie. (1994). Meeting the change challenge: Managing growth in the nonprofit and public human services sectors. *Administration In Social Work*. 18 (2), 107-123.

Robinson, E.A.R., M. Joffe & R.L. Edwards, (1993). A unique collaboration by a community mental health board and a school of social work to train mental health professionals. *Innovation and Research*. 2 (3), 33-38.

Johnson, A. K., R. L. Edwards, and H. Puwak. (1993). Foster care and adoption policy in Romania: Suggestions for international intervention. *Child Welfare*. LXXII (5), 489-506.

- Eadie, D. C. and R. L. Edwards. (1993) Board leadership by design. *Nonprofit World*. 11 (2), 12-15.
- Edwards, R. L. and H. Curiel. (1989). Effects of the English-only movement on bilingual education. *Social Work In Education*, 12 (1), 53-66.
- Edwards, R. L. and T. Minotti (1989). Mandated case recording: Rural and urban perspectives. *Journal of Applied Social Sciences*, 13 (2), 317-342.
- Edwards, R. L. and W. J. Reid. (1989). Structured case recording in child welfare: An assessment of social workers' reactions. *Social Work*, 34 (4), 49-52.
- Edwards, R. L. (1988). Reaganomics and rural America. *Human Services in the Rural Environment*, 11 (4), 14-19.
- Gummer, B. and R. L. Edwards. (1988). The enfeebled middle: Emerging issues in education for social administration. *Administration in Social Work*, 12 (3), 13-23.
- Edwards, R. L. (1987). The competing values approach as an integrating framework for the management curriculum. *Administration in Social Work*. 11 (1), 1-13.
- Edwards, R. L., S. R. Faerman, and M. R. McGrath. (1986). The competing values approach to organizational effectiveness: A tool for agency administrators. *Administration in Social Work*. 10 (4), 1-13.
- Edwards, R. L. and S. A. Kirk. (1986). Responses to resource decline: The case of schools of social work. *Administration in Social Work*. 10 (2), 15-25.
- Gummer, B. and R. L. Edwards. (1985). A social worker's guide to organizational politics. *Administration in Social Work*. 9 (1), 13-21.
- Edwards, R. L., and R. K. Green. (1983). Mandatory continuing education: Time for reevaluation. *Social Work*. 28 (1), 43-48.
- Green, R. K., and R. L. Edwards. (1982). Contracting between schools of social work and social welfare agencies: A controversial issue. *Journal of Continuing Social Work Education*. 2 (1), 7-10, 33-35.
- Fitzpatrick, J. L., R. L. Edwards, and C. Olszewski. (1981). Job priorities of rural services workers: Implications for training and practice. *Arete*. 6, (4), 35-44.
- Edwards, R. L., and M. Malecki. (1981). Migrant tutorial programs: A resource for linking clients and services in rural areas. *Human Services in the Rural Environment*. 6 (3/4), 50-53.
- Jankovic, J. and R. L. Edwards. (1980). Understanding people through music. *Lifelong Learning: The Adult Years*. 4 (3), 4-7, 31.

Edwards, R. L. (1979). Considerations related to providing adult education services in Appalachian coal mining regions. *The Tennessee Adult Educator*. 12 (1), 2-6.

Jankovic, J. and R. L. Edwards. (1979). The courts and PL 94-142. *The School Social Work Quarterly*. 1 (3), 249-255.

CHAPTERS IN BOOKS AND CONFERENCE PROCEEDINGS:

Edwards, R. L. and Yankey, J. A. (2006). Managing effectively in an environment of competing values. . In R. L. Edwards and J. A. Yankey. (Editors). *Effectively managing nonprofit organizations*. Washington, DC: NASW Press.

Benfield, E. A. B. and Edwards, R. L. (2006). . In R. L. Edwards and J. A. Yankey. (Editors). *Effectively managing nonprofit organizations*. Washington, DC: NASW Press.

Lebold, D. A. and Edwards, R. L. (2006). Managing financial uncertainty. In R. L. Edwards and J. A. Yankey. (Editors). *Effectively managing nonprofit organizations*. Washington, DC: NASW Press.

Edwards, R., Smokowski, P. R., Sowers, K.M., Dulmus, C.N., & Theriot, M.T. (In press). Abuse of power: School personnel who bully students. In C.N. Dulmus & K.M. Sowers (Eds.), *Kids and Violence: The Invisible School Experience*. Binghamton, NY: Haworth.

Taylor, E. H. and R. L. Edwards. The role of social work in psychiatry and mental health. In B. Wolberg (Ed.). *The encyclopedia of psychology, psychiatry, and psychoanalysis*. In Press.

Carlton-LaNey, I. B., Edwards, R. L., and Reid, P. N. (1999). Small towns and rural communities: From romantic notions to harsh realities. In Carlton-LaNey, I., R. L. Edwards, and P. N. Reid, (Editors), *Preserving and Strengthening Small Towns and Rural Communities*. Washington, DC: NASW Press, 5-12

Edwards, R. L., Austin, D. M., & Altpeter, M. A. (1998). Managing effectively in an environment of competing values. In R. L. Edwards, D. M. Austin, & M. A. Altpeter (Eds.). *Skills for effective management of nonprofit organizations*. Washington, DC: NASW Press, 5-24.

Edwards, R. L., Lebold, D. A., & Yankey, J. A. (1998). Managing organizational decline. In R. L. Edwards, D. M. Austin, & M. A. Altpeter (Eds.). *Skills for effective management of nonprofit organizations*. Washington, DC: NASW Press, 279-300.

- Cooke, P. W., Reid, P. N., & Edwards, R. L. (1997). Management: New developments and directions. In R. L. Edwards (Ed.-in-chief). *Encyclopedia of social work: 1997 Supplement*. Washington, DC: NASW Press, 229-242.
- Gummer, B. and R. L. Edwards. (1996). The politics of human service administration. In P. R. Keys and L. Ginsberg (Eds.). *New management in human services*. 2nd edition. Washington, DC: NASW Press, 57-71.
- Edwards, R. L. and F. R. Baskind. Providing leadership. (1995). In Raymond, F.B. (Ed). *The administration of social work education programs: The roles of deans and directors*. Columbia, SC: National Association of Deans and Directors of Schools of Social Work, 51-63.
- Edwards, R.L. (1995). Introduction. In Edwards, R.L. (Editor-In-Chief). *Encyclopedia of social work* (19th Ed., Vol. I). Washington, D.C. NASW Press, pp. 1-6.
- Johnson, A., R. L. Edwards and H. Puwak. (1992). Child welfare in Romania: Foster care and adoption issues. in E. G. Rogers (Ed.). *International perspectives on child welfare*.
- Edwards, R. L. (1991). Psychiatric social work and mental health. in B. Wolman, (Ed). *The family guide to mental health*. New York: Prentice-Hall, Inc., 57-62.
- Edwards, R. L. Grassroots organizing: Needed now more than ever. (1991). in S. Kahn. *Organizing: A guide for grassroots leaders*. (revised edition). Silver Spring, MD: NASW Press, 1-4.
- Edwards, R. L. and D. Austin. (1991). Managing effectively in an environment of competing values. in R. L. Edwards & J. A. Yankey, (Eds.). *Skills for effective human services management*. Silver Spring, MD: NASW Press, 5-22.
- Edwards, R. L. and J. A. Yankey. (1991). Managing organizational decline. in R. L. Edwards & J. A. Yankey, (Eds.), *Skills for effective human services management*. Silver Spring, MD: NASW Press, 204-216.
- Edwards, R. L. (1990). Organizational effectiveness. In L. H. Ginsberg. (Ed.). *Encyclopedia of social work - 1990 Supplement*. Silver Spring, MD: NASW Press, 244-255
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